



# Facing the Critics

## Tools and Trainings to Successfully Counter Smart Growth Opponents





So this is Smart Growth.  
Really?!



# New Democratic Vernacular

1960s

**Cities have the capability of providing something for everybody, only because, and only when, they are created by everybody**

**-- Jane Jacobs**

**Behind all the current buzz about collaboration is a discipline. And with all due respect to the ancient arts of governing and diplomacy, the more recent art of collaboration does represent something new -- maybe Copernican. If it contained a silicon chip, we'd all be excited.**

**-- John Gardner**

1990s

# Goals of this Session

- The Smart Growth Message
- Techniques
- Cases
- Best Practices



**DIG IN**



# Introductions

- Ilana Preuss, Vice President & Chief of Staff, Smart Growth America
- Jeremy Madsen, Executive Director, Greenbelt Alliance
- Odin Zackman, Founder, Dig In, Facilitation and Conflict Resolution
- Joel Mills, Director, Center for Communities By Design, American Institute of Architects
- Taryn Sabia, President, Urban Charrette; Associate, Atelier Architecture, Inc.
- Jane LaFleur, Executive Director, Friends of Midcoast Maine

# Positive Messages

Jeremy Madsen  
Executive Director,  
Greenbelt Alliance

Taryn Sabia,  
President, Urban Charrette;  
Associate, Atelier Architecture, Inc





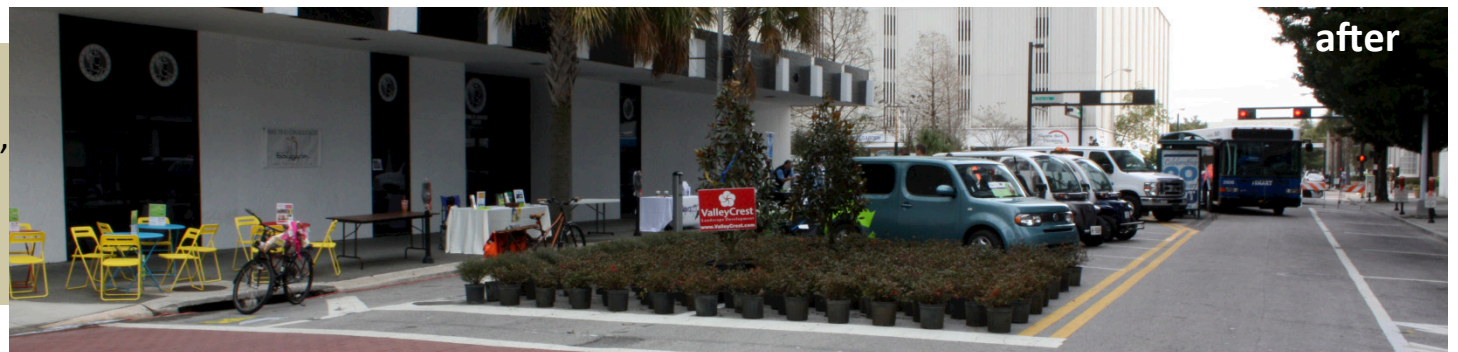
## TACTICAL URBANISM: DEMONSTRATION PROJECTS

# EXPERIENCE THE DISCUSSION



before

1 block, 350 plants, 1 new bus stop, 600 yards of tape, 6 trees, 50 flowers, 27 volunteers, 8 hours, & thousands of partakers



after



**COMPLETE STREETS DEMO:**  
(temporary) RE-DESIGN OF A CITY BLOCK IN **DOWNTOWN TAMPA**



# REAMPING THE CONVERSATION

SOCIAL SETTINGS TO SOCIAL MEDIA

# EXPERIENCE THE DISCUSSION

**OPEN MIC:**  
COMMUNITY  
CONVERSATIONS



the Urban Charrette presents  
**Open Mic Night**  
@ **Bamboolze Cafe**  
7:00 pm • September 30, 2009  
516 N. Tampa St., Downtown Tampa, FL  
**Greenways + Greenspace**

**THE REAMP**  
DEALING WITH DEFEAT  
GETTING "THEM" INVESTED, **AGAIN**

OpenStreetMap



The Free Wiki World Map



**MAP IT TAMPA**

Odin Zackman,  
Founder, Dig In,  
Facilitation and Conflict Resolution

# Conflict (and your role in) Resolution



# The Roots of Conflict

- Conflict is about interests and issues, but often becomes about individuals
- Conflict is usually challenging because of our reaction to it
- Conflict is exacerbated not by what we say or do, but by what we DON'T say or do



# Resolving Conflict Creatively

- Understand your reactions to conflict and conflict resolution style
- Be prepared with tools for a range of conflicts, and know how to apply them in different situations
- Get coaching and learn from others

***A mess is just a pile of opportunities in drag.***

—Paul Hawken

Joel Mills,  
Director, Center for Communities  
By Design, American Institute of  
Architects



# Low Trust Communities Require More Intensive Engagement

**AIA** Communities by Design

ENVISION. CREATE. SUSTAIN.







# Controversial Issues Require a Range of Techniques

Designer Democracy: There are over 5 dozen tools  
Customize to fit local context and needs



Ilana Preuss,  
Vice President & Chief of Staff,  
Smart Growth America

# There are three kinds of people when it comes to sustainable communities

- The friendly people who agree with you and want to work with you
- The undecideds who can be and need to be persuaded
- The hardcore opponents who will never agree with you and are trying to derail you



**Smart Growth America**  
Making Neighborhoods Great Together

# Messaging Vulnerabilities

- Indications of a predetermined outcome or preference
- Outsiders/federal government

# Positive Messaging: the talking points YOU WANT to deliver

## Property Rights

- “When you make decisions that increase congestion, raise my taxes, and increase the school load, then **you impact my property rights.**”
- “We have always been a land of **rights AND responsibilities.**”



Smart Growth America  
Making Neighborhoods Great Together

Jane LaFleur,  
Executive Director,  
Friends of Midcoast Maine

# Regional Smart Growth Initiatives

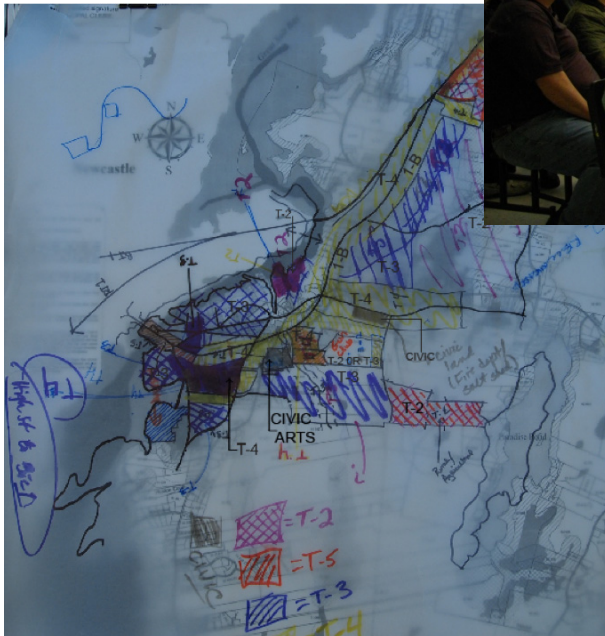


It's about democracy...





# The community is the “expert”...



# Build Consensus



Find the language that resonates



# Use unlikely venues



# Identify and cultivate allies and unlikely allies



“People caring loudly at me“  
*Leslie Knope, Parks and Recreation*

"Commuters give the city its tidal restlessness; natives give it solidity and continuity; but the settlers give it passion." EB White

# What are the tools to build consensus and cultivate unlikely allies?



# Break Out Groups

Questions:

1. What tool/practice will you take home and use?
2. What gaps still remain in the toolbox?

Report Out